

2024 ORG SIZE BENCHMARK

Contributions from 86 CFO|Circle members that provided detailed TTM operating expense data, reported as of close Q3 '2024.

TABLE OF CONTENTS

- Makeup of Participants
- Headcount Benchmarks
- Headcount by Departments
- Geographical Breakdown
- Appendix (includes Enterprise specific data)

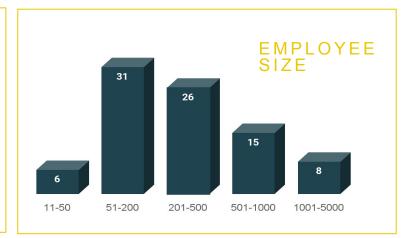
THE CONTRIBUTORS

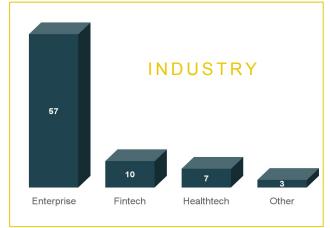
This overview summarizes data from a Q3 2024 survey of operational executives at 86 growth stage companies.

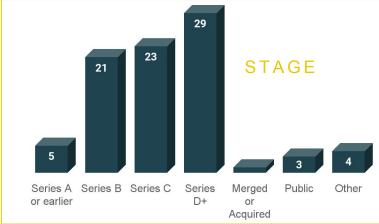
Where relevant, we compare results to 2023 survey conducted by members of The Circle with 100 participants.

This report also includes operating and financial anonymous data.

86
PARTICIPANTS

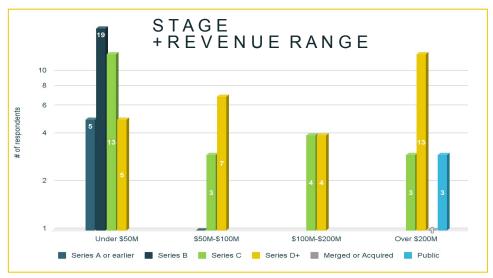


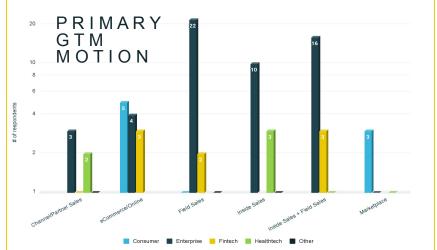


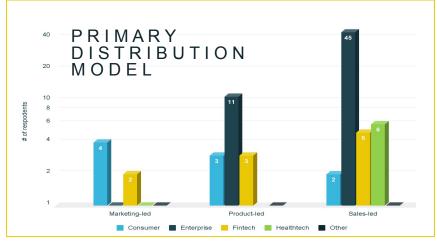




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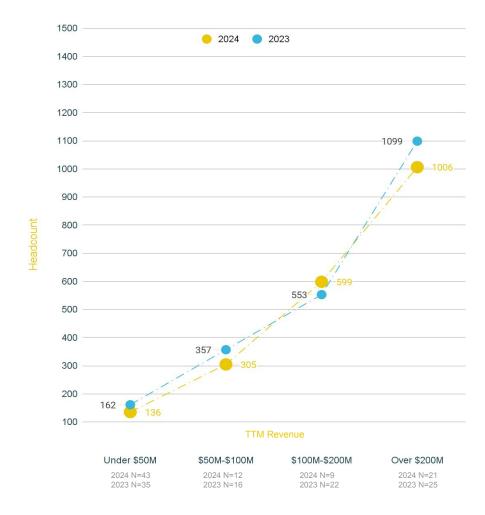




HEADCOUNT BENCHMARKS



AVERAGE TOTAL FTE HEADCOUNT BY REVENUE RANGE



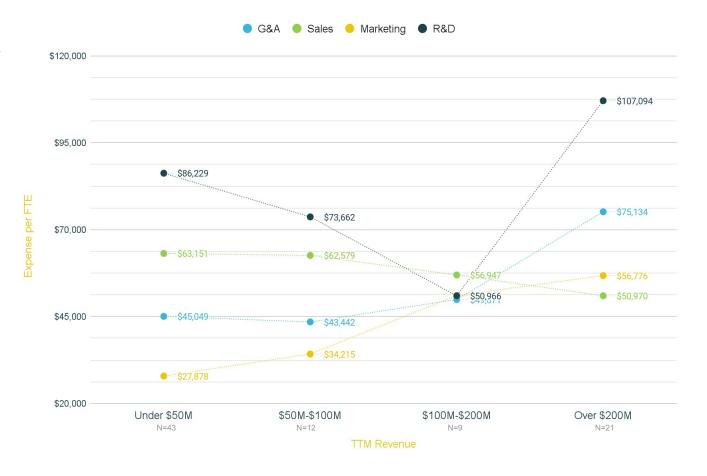


REVENUE PER FULL-TIME EMPLOYEE BY REVENUE RANGE





EXPENSES PER FULL-TIME EMPLOYEE BY REVENUE RANGE







HEADCOUNT BYDEPARTMENT



DETAILED HEADCOUNT BY DEPT FOR FTES by Company Size



Average Detailed Headcount by # of FTEs												
	Total Headcount	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support		
All Co Sizes	416	28	7	29	15	16	154	22	82	103		
51-200	112	7	2	12	4	3	52	6	22	17		
201-500	303	16	4	16	11	7	123	19	58	60		
501-1000	673	38	8	38	26	32	243	38	144	146		
1001-5000	1,796	110	20	76	43	53	586	73	365	460		

	by # of FTEs												
	Total Headcount	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support			
All Co Sizes	416	28	7	29	15	16	154	22	82	103			
51-200	112	7	2	12	4	3	52	6	22	17			
201-500	303	16	4	16	11	7	123	19	58	60			
501-1000	673	38	8	38	26	32	243	38	144	146			
1001-5000	1,796	110	20	76	43	53	586	73	365	460			
	Average Detailed Headcount as % of Total Headcount												

	Average Detailed Headcount as % of Total Headcount by # of FTEs												
	N SIZE	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support			
All Co Sizes	80	7%	2%	7%	4%	4%	37%	5%	20%	25%			
51-200	31	6%	2%	11%	4%	3%	47%	6%	19%	15%			
201-500	26	5%	1%	5%	4%	2%	41%	6%	19%	20%			
501-1000	15	6%	1%	6%	4%	5%	36%	6%	21%	22%			
1001-5000	8	6%	1%	4%	2%	3%	33%	4%	20%	26%			

Average % to Revenue												
	AVG REV (\$M)	Finance Exp as a % to Rev	Legal Exp as a % to Rev	HR Exp as a % to Rev	G&A Exp as a % to Rev	IT + Security Exp as a % to Rev	R&D Exp as a % to Rev	Marketing Exp as a % to Rev	Sales Exp as a % to Rev	COGS Exp as a % to Rev		
All Co Sizes	\$149	9%	4%	8%	36%	5%	54%	26%	40%	36%		
51-200	\$23	10%	4%	10%	34%	6%	71%	23%	48%	36%		
201-500	\$107	7%	2%	7%	22%	3%	40%	16%	33%	35%		
501-1000	\$229	4%	3%	5%	17%	4%	33%	12%	25%	29%		
1001-5000	\$610	5%	3%	5%	18%	3%	25%	17%	27%	23%		

Pror detailed data for each departments, participants of the survey can reference their Google Sheet Data Summary.

Definitions of Departments can be found in the Appendix.

DETAILED HEADCOUNT BY DEPT FOR FTES by Revenue Range



	Average Detailed Headcount by # of FTEs													
	Total Headcount	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support				
All Ranges	All Ranges 416 28 7 29 15 16 154 22 82 103													
Under \$50M	136	7	2	12	6	4	58	7	29	27				
\$50M-\$100M	305	13	3	16	8	7	112	14	62	80				
\$100M-\$200M	599	44	8	27	10	14	203	30	134	111				
Over \$200M	1,006	61	12	49	37	40	363	52	194	268				

	by # of FTEs											
	Total Headcount	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support		
All Ranges	416	28	7	29	15	16	154	22	82	103		
Under \$50M	136	7	2	12	6	4	58	7	29	27		
\$50M-\$100M	305	13	3	16	8	7	112	14	62	80		
\$100M-\$200M	599	44	8	27	10	14	203	30	134	111		
Over \$200M	1,006	61	12	49	37	40	363	52	194	268		
			Average [Detailed Headc	ount as % of Tot	tal Headcount						

	by # of FTEs													
	N SIZE Finance Legal HR Analytics IT Product Marketing Sales Support													
All Ranges	85	7%	2%	7%	4%	4%	37%	5%	20%	25%				
Under \$50M	43	6%	1%	9%	4%	3%	43%	5%	21%	20%				
\$50M-\$100M	12	4%	1%	5%	3%	2%	37%	5%	20%	26%				
\$100M-\$200M	\$100M-\$200M 9 7% 1% 5% 2% 2% 34% 5% 22% 19%													
Over \$200M	21	6%	1%	5%	4%	4%	36%	5%	19%	27%				

	Average % to Revenue											
	AVG REV (\$M)	Finance Exp as a % to Rev	Legal Exp as a % to Rev	HR Exp as a % to Rev	G&A Exp as a % to Rev	IT + Security Exp as a % to Rev	R&D Exp as a % to Rev	Marketing Exp as a % to Rev	Sales Exp as a % to Rev	COGS Exp as a % to Rev		
All Ranges	\$85	7%	2%	7%	4%	4%	37%	5%	20%	25%		
Under \$50M	\$43	6%	1%	9%	4%	3%	43%	5%	21%	20%		
\$50M-\$100M	\$12	4%	1%	5%	3%	2%	37%	5%	20%	26%		
\$100M-\$200M	\$9	7%	1%	5%	2%	2%	34%	5%	22%	19%		
Over \$200M	\$21	6%	1%	5%	4%	4%	36%	5%	19%	27%		

Pror detailed data for each departments, participants of the survey can reference their Google Sheet Data Summary.

Definitions of Departments can be found in the Appendix.

AVERAGE FINANCE FUNCTION MAKEUP by Company Size



Average Detailed Headcount by # of FTEs											
	Total Headcount	Finance	Accounting	FP&A	BizOps	Other Finance	N SIZE				
All Co Sizes	416	28	10	5	6	8	80				
51-200	112	7	2	1	2	2	31				
201-500	303	16	7	4	2	3	26				
501-1000	673	38	16	7	8	7	15				
1001-5000	1,796	110	37	15	18	39	8				

Average Detailed **Finance Functions** Headcount as % of Total **Finance Dept** Headcount

		(C)	707 100			28121212
	Finance Exp as a % to Rev	Finance Org HC to Total HC	Accounting	FP&A	BizOps	Other Finance
All Co Sizes	9.0%	6.6%	35%	17%	20%	28%
51-200	10.2%	6.1%	32%	20%	26%	22%
201-500	6.8%	5.3%	46%	22%	12%	20%
501-1000	4.1%	5.7%	42%	19%	22%	17%
1001-5000	4.9%	6.1%	34%	14%	17%	36%

^{*}Finance-related roles that are not a part of the three categories above - includes IR, FinOps, Corp Dev, Treasury, Tax, or anything else

AVERAGE HR FUNCTION MAKEUP by Company Size



Average Detailed Headcount by # of FTEs

			_	٠, ,,	011120					
	Total Headcount	HR	Recruiting + Talent Acquisition	Total Rewards	Learning + Development	People Operations	Employee Experience	HR Business Partners (HRBPs)	All Other HR	N SIZE
All Co Sizes	416	29	8	3	3	4	3	4	4	80
51-200	112	12	2	1	2	1	3	1	2	31
201-500	303	16	5	1	2	2	2	2	3	26
501-1000	673	38	11	4	4	6	2	4	8	15
1001-5000	1,796	76	30	6	6	11	5	8	10	8

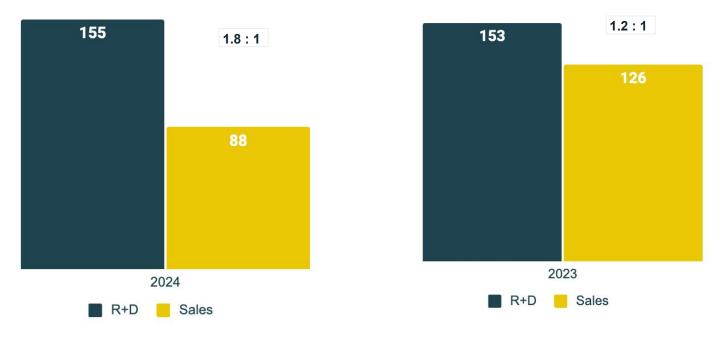
Average Detailed **HR Functions** Headcount as % of Total **HR Dept** Headcount

			% of Total HK Dept Headcount							
	HR Exp as a % to Rev	HR Org HC to Total HC	Recruiting + Talent Acquisition	Total Rewards	Learning + Development	People Operations	Employee Experience	HR Business Partners (HRBPs)	All Other HR	
All Co Sizes	8.3%	6.9%	27%	10%	12%	14%	11%	12%	15%	
51-200	9.8%	10.5%	21%	9%	13%	11%	26%	9%	14%	
201-500	7.0%	5.3%	31%	9%	10%	15%	12%	15%	18%	
501-1000	4.6%	5.6%	30%	9%	10%	17%	6%	11%	21%	
1001-5000	4.7%	4.2%	40%	8%	7%	14%	7%	11%	13%	

*All Other HR includes People Leader, Administrative (Facilities, Office Admin, Executive Assistants that report into your People (HR) organization), and any other HR departments that don't fall into those listed

BUILDERS VS. SELLERS

for Enterprise Companies Only



R&D = Engineering + Product, **Sales** = Quota Carrying Sales + Non-Quota Carrying Sales





GEOGRAPHICAL BREAKDOWNS



GEOGRAPHICAL % OF INTERNATIONAL EMPLOYEES



41%

of **Total FTE** are based outside of the U.S.

	% FTE INTL	% PTE INTL
11-50	39%	52%
51-200	24%	45%
201-500	34%	34%
501-1000	22%	49%
1001-5000	63%	77%
TOTAL	41%	54%

54%

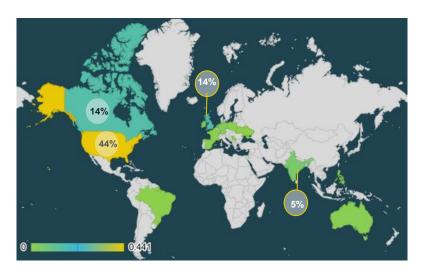
of **Total PTE** are based outside of the U.S.

	% FTE INTL	% PTE INTL
Under \$50M	43%	42%
\$50M-\$100M	22%	15%
\$100M-\$200M	45%	41%
Over \$200M	43%	67%
TOTAL	41%	54%

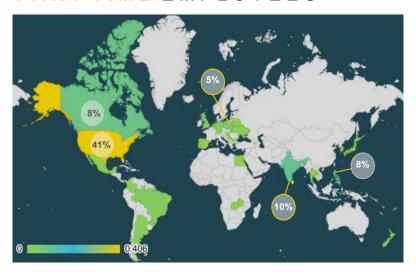


PREDOMINANT COUNTRIES EMPLOYEES ARE BASED

FULL TIME EMPLOYEES



PART TIME EMPLOYEES



Percentages represent number of respondents who selected a given country as one of the top three most predominant locations for their FT or PT employees. Countries not highlighted represent 3% or less of the total employee distribution.



GEOGRAPHICAL % OF EMPLOYEE DISTRIBUTION



84%

say they have FTEs based outside of the U.S.

15% have 0% of FTEs based outside of the US

46%

say their FTEs are based in

11+ different cities

2-5 cities @ 29%, 6-10 cities @ 14%

only 1 1 %

say their FTEs are base predominantly based in one city



% OF EMPLOYEES BASED OUTSIDE OF THE US FULL TIME EMPLOYEES VS. PART TIME EMPLOYEES BY COMPANY SIZE

			A	All Con	npanies					
		FULL TIME EI	MPLOYEES		PART TIME EMPLOYEES					
	FTE Population Based Internationally						PTE Population Based Internationally			
	Average Total HC	<50%	>50%	0%	PTE Average Total HC	% to Total HC	<50%	>50%	0%	
All Co Sizes	416	63%	22%	15%	82	17%	17%	47%	36%	
51-200	112	71%	10%	19%	12	10%	13%	35%	52%	
201-500	303	62%	27%	12%	89	23%	19%	54%	27%	
501-1000	673	73%	7%	20%	124	16%	67%	33%	40%	
1001-5000	1,796	38%	63%	0%	277	13%	25%	75%	0%	
				Enter	prise					
		FTE Popu	lation Based Inte	ernationally			PTE Po	pulation Based Inte	rnationally	
	Average Total HC	<50%	>50%	0%	PTE Average Total HC	% to Total HC	<50%	>50%	0%	
All Co Sizes	414	68%	23%	9%	66	14%	54%	23%	23%	
51-200	112	78%	9%	13%	9	7%	48%	19%	33%	
201-500	305	63%	31%	6%	108	26%	75%	17%	8%	
501-1000	678	89%	11%	0%	50	7%	38%	25%	38%	
1001-5000	1,982	20%	80%	0%	254	11%	40%	60%	0%	





APPENDIX

DEFINITIONS OF DEPARTMENTS



FINANCE

Accounting

FP&A

BizOps

Dedicated

All Other Finance

Outside of the above - i.e. IR, FinOps Corp Dev, Treasury, Tax, etc.

LEGAL

ANALYTICS

Across entire organization

HR

Recruiting + Talent Acquisition
Staffing Sourcing

Total Rewards

Compensation, Payroll, Benefits

Learning + Development

Training, Talent Management

People Operations

Processes, Policies, Data / Analytics / Reporting, Systems

Employee Experience

Engagement, Retention, Culture, DEIB

HR Business Partners (HRBPs)

Administrative

Facilities, Office Admin, Executive Assistants Chief of Staff

All Other HR

Anything that may not fit in the categories above

PRODUCT

Data and/or Engineering

Product

Design

MARKETING

SALES

Quota Carrying

Account Executive, Sales Dev Rep, Bus Dev Rep

Non-Quota Carrying

Includes Account Executive, Sales Dev Rep, Bus Dev Rep

IT & SECURITY

IT

Security

Any technical employees focused on security for either individual products/technology or internally for the organization - does not include physical workplace security staff

SUPPORT

Customer Support and/or Partner Success

All Other Customer Success

Excluding Customer Support

[Enterprise Companies Only] DETAILED HEADCOUNT BY DEPT FOR FTEs by Company Size



					ailed Headcour of FTEs	nt				
	Total Headcount	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support
All Co Sizes	443	26	6	25	9	15	165	22	88	106
51-200	112	6	2	10	3	3	53	6	22	19
201-500	305	14	4	14	5	7	120	17	64	57
501-1000	678	37	10	39	21	40	270	47	134	127
1001-5000	1,982	115	17	55	24	36	640	73	410	513
			Average I	Detailed Headco by #	ount as % of To of FTEs	tal Headcount				
	N Size	Finance	Legal	HR	Analytics	IT.	Product	Marketing	Sales	Support
All Co Sizes	53	6%	1%	6%	2%	3%	37%	5%	20%	24%
51-200	23	6%	0%	9%	1%	3%	48%	1%	20%	17%
201-500	16	5%	1%	5%	1%	2%	39%	4%	21%	19%
501-1000	9	6%	2%	6%	5%	6%	40%	11%	20%	19%
1001-5000	5	6%	4%	3%	5%	2%	32%	16%	21%	26%
				Average ^o	% to Revenue					
	AVG REV (\$M)	Finance Exp as a % to Rev	Legal Exp as a % to Rev	HR Exp as a % to Rev	G&A Exp as a % to Rev	IT + Security Exp as a % to Rev	R&D Exp as a % to Rev	Marketing Exp as a % to Rev	Sales Exp as a % to Rev	COGS Ex
All Co Sizes	\$102	9%	4%	6%	37%	4%	42%	26%	36%	36%
51-200	\$18	12%	4%	11%	32%	6%	76%	24%	57%	36%
201-500	\$60	8%	3%	9%	24%	3%	47%	14%	43%	37%
501-1000	\$246	4%	3%	5%	16%	3%	34%	13%	25%	26%
1001-5000	\$350	6%	3%	6%	20%	3%	30%	15%	31%	29%

Source: 2024 CFO|Circle Org Size Benchmark

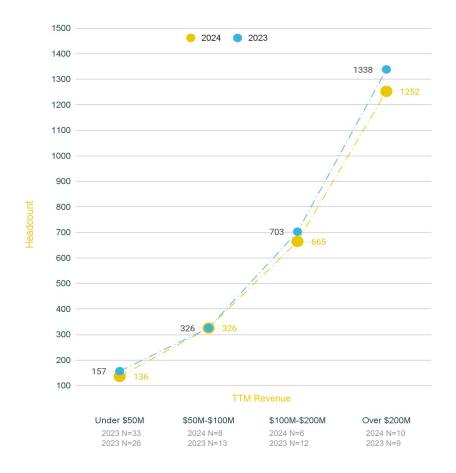
[Enterprise Companies Only] DETAILED HEADCOUNT BY DEPT FOR FTEs by Revenue Range



,		<u> </u>								
					tailed Headcour of FTEs	nt				
	Total Headcount	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support
All Ranges	414	25	6	25	9	15	155	21	83	100
Under \$50M	136	7	2	12	3	4	62	7	29	24
\$50M-\$100M	326	14	3	14	6	8	127	17	82	60
\$100M-\$200M	665	43	10	20	8	13	221	37	130	106
Over \$200M	1,252	68	13	51	28	48	447	61	233	370
			Average I		ount as % of To of FTEs	tal Headcount				
	N Size	Finance	Legal	HR	Analytics	IT	Product	Marketing	Sales	Support
All Ranges	57	6%	1%	6%	2%	4%	38%	5%	20%	24%
Under \$50M	33	5%	1%	9%	1%	3%	45%	2%	21%	18%
\$50M-\$100M	8	4%	1%	4%	1%	2%	39%	4%	25%	18%
\$100M-\$200M	6	6%	2%	3%	2%	2%	33%	9%	20%	16%
Over \$200M	10	5%	3%	4%	7%	4%	36%	15%	19%	30%
				Average	% to Revenue					
	AVG REV (\$M)	Finance Exp as a % to Rev	Legal Exp as a % to Rev	HR Exp as a % to Rev	G&A Exp as a % to Rev	IT + Security Exp as a % to Rev	R&D Exp as a % to Rev	Marketing Exp as a % to Rev	Sales Exp as a % to Rev	COGS Expansion as a % to R
All Ranges	\$95	9%	4%	6%	37%	4%	42%	26%	36%	36%
Under \$50M	\$20	13%	5%	13%	37%	7%	87%	26%	67%	38%
\$50M-\$100M	\$64	6%	2%	7%	16%	3%	34%	12%	32%	31%
\$100M-\$200M	\$141	4%	3%	2%	18%	2%	23%	11%	25%	26%
Over \$200M	\$335	5%	2%	6%	17%	4%	31%	13%	24%	31%

[Enterprise Companies Only]

AVERAGE TOTAL FTE HEADCOUNT BY REVENUE RANGE





[Enterprise Companies Only] REVENUE PER FULL-TIME EMPLOYEE by Revenue Range





[Enterprise Companies Only] EXPENSES PER FULL-TIME EMPLOYEE by Revenue Range







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